2020 was a year that impacted our world like none other in recent memory. Out of the shared challenges that we all faced due to Covid-19, arose the unwavering support of our donors, partners, and BBF’s Board of Trustees. As the pandemic raged, your steadfast generosity combined with the persistent efforts of BBF’s staff was critical to our humanitarian and disaster responses. In fact, it formed the basis of our ongoing success in helping those most in need both here at home and around the globe.

Under the leadership of the Strategic Planning Committee, in collaboration with a foundation supported outside consultant, management formalized BBF’s new 3-Year Strategic Plan. It serves as our guiding document in prioritizing BBF’s programmatic, development, branding, and organizational culture goals. It is, as the sub-title reflects, A Roadmap Forward.

Our operations are running more efficiently than ever, and we are pleased to report the ever-increasing impact of your support. Though at times overshadowed by our Covid-19 response, BBF continued to expand its humanitarian work in 2020. These efforts sent 133 shipments to our partners across the world. They included providing 92 Healthcare containers and 24 smaller shipments with often critically needed pharmaceuticals, medical equipment and supplies, 17 educational shipments totaling over 133,000 textbooks and classroom material, in addition to working with partner organizations to support our joint relief efforts. Though Med-Surg trips were severely impacted by the pandemic, BBF provided pharmaceuticals and medical supplies to 60 such medical teams around the world. In total, we are pleased to have served 42 countries in 2020.

BBF has responded to the global pandemic by providing Personal Protective Equipment (PPE) to our partners both here at home and in other areas of the world. We continue to work closely with local government agencies, major healthcare providers, and front-line responders locally in Pittsburgh, domestically within the US, and with our partners worldwide. PPE includes, but is not limited to, safety glasses, medical coveralls, disposable scrubs, face shields, surgical and respirator face masks, gloves, and infection control kits. During the advent of the virus on our shores, emergency room physicians and other healthcare professionals came to BBF facilities to pick up PPE for their staff. Since then, we have collaborated with reliable suppliers to acquire much needed PPE and provide it to our partners.

Your generosity allowed us to respond to disasters such as the sequence of earthquakes in Puerto Rico that left school students without classrooms, provide hurricane relief in the Bahamas, United States, Haiti, and Honduras, relief supplies for those affected by the tornados in Tennessee and a typhoon in the Philippines, aid for the devastating explosion that struck the port in Beirut, while also working with food banks to provide additional assistance to those affected by the western wildfires.

BBF complemented these shipment efforts by working on a number of in-country projects with our partners. These included providing support for an emergency shelter in Puerto Rico, a sanitation project in Nepal called One Home, One Toilet, specialized coolers and thermometers for Covid-19 vaccine preparations and distribution in Ponce, Puerto Rico, along with initiating a washable feminine hygiene pad program for school age girls in developing countries in collaboration with local Pittsburgh families through the non-profit Casa San Jose.

We hope this report provides you with a comprehensive overview of BBF’s work in 2020. The success of our efforts is based on BBF’s entire team collaboratively working together as we move forward with your assistance. You provide both a glimmer of hope for a better life and the potential for a realization of dreams of so many around the world. Thank you from the bottom of our hearts.

Thomas L. Wentling, Jr.  Ozzy Samad
Chair, Board of Trustees  President
I. HEALTHCARE: This program is made up of three complementary areas

1. Medical Equipment and Supplies
One of BBF’s core activities for many decades, this program is centered around collecting medical equipment and supplies primarily from hospital and other types of medical donor partners. We send these donations, often along with pharmaceuticals, to medical facilities around the globe. The scarcity of available resources makes these items especially useful to help treat patients in hospitals and clinics.

2. Med-Surg Trips
This program focuses on supporting physician led teams, who give of their time and expertise to help patients on the ground in various countries. Med-Surg clinics are best exemplified by Project Theia’s video of their Ghana Trip. It can be found on Vimeo at: https://vimeo.com/255394489 or by Googling: Project Theia Ghana.

3. Pharmaceutical Donations
Since 1972, BBF has been receiving pharmaceutical donations with generally less than one year until expiration. We work with our partners on the ground in developing countries, to donate this much needed medicine to their patients.

Vision Statement
A world where aid leads to sustainable development.

Mission Statement
Brother’s Brother Foundation helps bridge the gap between aid and sustainability by supporting localized programs and providing essential resources in the areas of Healthcare, Infrastructure, Disaster Response, and Education (H.I.D.E).

Background and Areas of Work
BBF was founded in 1958 by Dr. Robert Hingson to provide vaccinations and inoculations to underserved communities around the world. Today, these efforts include regularly scheduled relief shipments and programmatic work under the H.I.D.E. umbrella of Healthcare, Infrastructure, Disaster Response, and Education. Our geographic area of work includes countries and territories in the Americas, Africa, Europe and Asia, in collaboration with partners on the ground.

Program Descriptions
The organization’s programs are formalized under the sustainable development in the areas of H.I.D.E.
II. INFRASTRUCTURE: The infrastructure program focuses on the areas of solar power and WASH (Water, Sanitation, and Hygiene)

1. Solar
BBF has been working with partners to help install solar panel systems since early 2013. The program began with supplying batteries to six hospitals in Liberia and since then has grown in size and scope. The rural health clinics that receive these solar power systems often did not previously have access to a reliable power source. These installations have now enabled the clinics to also refrigerate medicines and provide services such as attending to expectant mothers during non-daylight hours. Though the project was impacted by Covid-19 in 2020, the program has equipped 78 clinics and hospitals in Sub-Saharan Africa and Puerto Rico in collaboration with partners.

2. WASH:
The Water, Sanitation, & Hygiene program is a new BBF initiative and continues to take shape as we work through some of the challenges caused by the pandemic. Access to the areas of W.A.S.H. have been delineated as key humanitarian issues and international public health priorities. They have been associated with improving health, life expectancy, student learning, and gender equality. Additionally, studies have shown that they are instrumental in reducing illness and death, while helping reduce poverty and improving socio-economic development.

The program includes the sourcing and staging of resources, creating partnerships with transportation networks, working with local partners and other VOADs (Voluntary Organizations Active in Disaster), and engaging with volunteers to sort and send disaster relief supplies.

BBF has responded to disasters and humanitarian crises in collaboration with partners over many decades. These include the 2004 tsunami in the Indian Ocean, Hurricanes Katrina and Matthew, along with responses in Peru, Nicaragua, Honduras, Guatemala, Dominican Republic, India, Afghanistan, Pakistan, Iran, Croatia, Bosnia, Poland, Ukraine, Armenia, Russia, Romania, Lithuania, Slovakia, Hungary, Turkey, Syria, Iraq, Japan, Nepal, and the United States, along with Ebola outbreaks in Guinea, Liberia, and Sierra Leone.

III. DISASTER RESPONSE: This program focuses on working hand-in-hand with first responders and relief agencies in the affected areas to provide ongoing support

Disaster and humanitarian response and recovery efforts in 2020 included:
- Hurricane Dorian, Bahamas
- Typhoon Phanfone (Ursula), Philippines
- Tennessee Tornados, Tennessee, U.S.
- Puerto Rico Earthquakes, Puerto Rico, U.S.
- Hurricane Isaias, North Carolina, U.S.
- Beirut Port Explosion, Lebanon
- Western Wildfires, California, Oregon, U.S.
- Hurricane Sally, Florida, Alabama, Mississippi, U.S.
- Hurricane Laura, Louisiana, Texas, U.S., Haiti
- Typhoon Goni (Rolly), Philippines
- Hurricane Eta, Florida, U.S., Honduras
- Coronavirus Pandemic, Worldwide.
The education program began with publishers donating books to BBF for recipients in countries around the world. The program has since grown to working with local communities to help repair schools damaged by hurricanes and other natural calamities such as earthquakes. BBF has also provided solar panels for a school in Malawi and other initiatives include working with local communities to provide refurbished computers along with educational software to students. Our overall objective is to support their educational development.

BBF’s donors in the education program range from major publishers such as McGraw Hill to local school districts undergoing curriculum changes. Our recipient partners include Food for The Poor, Life for Relief and Development, Computer Reach, Peace Corps Volunteers worldwide, and ChildFund International. In 2020, donations were sent to partners in Turkey, Guatemala, Gambia, Sierra Leone, Indonesia, Zambia, Guinea, Madagascar, Jamaica, and the continental United States.

These efforts focus on working with local partners to understand their needs and help address them by sending shipments of donated and purchased products and supplies. Ideally, our goal is to work hand-in-hand with partners towards attaining sustainable solutions.

Shipment in this category include donations of requested pharmaceuticals, medical equipment and supplies, equipment for solar projects, supplies for WASH programs, disaster relief and response materials, and educational material such as books, computers, and related software. These donations typically take the form of ocean-going containers along with other smaller shipments.

IV. EDUCATION: The program includes providing school and library books, classroom material and school supplies, computers and educational software to recipient partners, along with assisting with the rehabilitation of school facilities damaged by natural disasters.

Healthcare:
In 2020, BBF sent a total of 116 medical shipments that comprised 92 full containers and 24 smaller donations. Healthcare shipments were sent to countries and territories including the U.S. Mainland, Puerto Rico, Guatemala, Ghana, Grenada, Haiti, Jamaica, Dominican Republic, Honduras, and Malawi. BBF worked with established partners such as Food for The Poor, Fundacion Unidos para Servir, Municipio de Loiza, The Ponce Medical School Foundation, and Medical Benevolence Foundation. We also developed new partnerships with other governmental and non-governmental organizations such as the Cross Catholic Outreach and Wandikweza.

Additional work in this area includes supporting physician led trips to regions in need through the Med-Surg program. These trips represent short term provisions of healthcare and other services. BBF supported a total of 60 Med-Surg trips to 25 unique countries in 2020. Ongoing travel restrictions and limitations due to COVID-19 caused many longstanding Med-Surg groups to cancel or delay planned trips.
Infrastructure:
In 2020, BBF participated in several infrastructure projects. BBF partnered with Himalayan HealthCare to install toilets and provide sanitation education in three remote villages in rural Dhading District, Nepal as part of our WASH program. In Pittsburgh, BBF initiated a washable feminine hygiene pad program for school age girls in developing countries in collaboration with local families, through the non-profit Casa San Jose. BBF also supported the installation of a solar power system for an emergency shelter in Loiza, Puerto Rico. In addition, six rural health clinics received solar power systems in Liberia.

Disaster Response:
In 2020, BBF responded to eleven disasters, including the ongoing coronavirus pandemic. In total, we distributed over 3.2 million units of PPE, including face masks, N95 masks, gowns, gloves, and face shields, to Federally Qualified Health Centers, hospitals, civic groups, religious organizations, and schools throughout the continental US, Puerto Rico, US Virgin Islands, Honduras, Lebanon, Malawi, Nigeria, the Kingdom of eSwatini, Grenada, Guatemala, Haiti, Cambodia, Jamaica, Lesotho, China, Italy and the Dominican Republic.

Education:
In 2020, BBF sent 17 shipments of educational materials to recipients in Zambia, Sierra Leone, Jamaica, Gambia, and the US. In addition, we funded four projects in collaboration with the Peace Corps in Indonesia, Madagascar, and Guinea.
### Med Surg Trips in 2020 – Total 60
(Country, # of Trips, %)

- Palestine, State of, 1, 2%
- Nepal, 1, 2%
- Namibia, 1, 2%
- Mexico, 1, 2%
- Liberia, 1, 2%
- Lebanon, 1, 2%
- Jamaica, 1, 2%
- Grenada, 1, 2%
- El Salvador, 1, 2%
- Cuba, 1, 2%
- Costa Rica, 1, 2%
- Cambodia, 1, 2%
- Peru, 2, 3%
- Ghana, 3, 3%
- Ethiopia, 2, 3%
- Ecuador, 2, 3%
- Guyana, 3, 5%
- Greece, 3, 5%
- Guatemala, 6, 10%
- Honduras, 7, 12%

### Infrastructure Projects in 2020 – Total 9
(Country, # of Projects, %)

- Nepal, 1, 11%
- Continental US, 1, 11%
- Puerto Rico, 1, 11%
- Liberia, 6, 67%

**Categories:**
- Solar
- WASH
In addition to sending relief shipments around the world, BBF collaborates with partners to support in-country programs around the world. These programs complement our shipments within the H.I.D.E. categories. Quite often, there is an overlap in the program areas. For example, what may have originally been a disaster response effort, could have then evolved to helping improve an affected facility’s infrastructure by providing solar panels; after which BBF may ship requested medical supplies and equipment to assist with long-term recovery.

Listed below are examples of projects that were completed in 2020. These projects often cross over calendar years and may have been initiated in a prior year, as many damaged facilities undergo repairs and programs are ongoing. Grants and contributions from both our institutional and individual donors were instrumental in allowing BBF to complete a number of these impactful efforts. Our goal is to work locally as much as possible from all aspects and have a positive impact on the area’s economy. The listing is then followed by an overview of some of these projects.

Examples of support for healthcare programs and projects include:

- Ongoing pharmaceutical support, worldwide
- N95 mask and face shield supplies, Harvard University Brigham and Women’s Hospital, Boston, MA, United States
- Operating Room Equipment Support, Sidvokodvo, eSwatini
- PPE Support, Wuhan Science and Technology University Hospital, Wuhan, China
- Liberia Medical Facilities Solar Program, nationwide, Liberia
- Municipality of Loiza emergency shelter solar project, Puerto Rico
- COVID-19 Response Collaboration, UPMC International, China & Italy
- Ponce Medical School Mobile Response Unit, Puerto Rico
- Pandemic supplies for Federally Qualified Health Centers, first-responders, food banks, and other community organizations, supported by Highmark and Pittsburgh foundations, United States.
Pharmaceutical and Material Support of Hospitals and Clinics — Worldwide:

BBF works with multiple partners to supply pharmaceuticals, medical supplies, and equipment to hospitals and clinics around the globe. In 2020, these shipments went to international recipients in Cambodia, Chad, China, Dominican Republic, Gabon, Ghana, Grenada, Guatemala, Haiti, Honduras, Italy, Jamaica, eSwatini, Lebanon, Lesotho, Liberia, Malawi, Nigeria, Panama, Philippines, Sierra Leone, Venezuela, and Zimbabwe.

COVID-19 Response — Worldwide:

At the start of the COVID-19 pandemic, BBF sent multiple shipments of personal protective equipment to China and Italy at the request of a local Pittsburgh Chinese association and a major healthcare provider and BBF partner. The city of Wuhan in China where the virus was said to have originated is also the sister city of Pittsburgh. BBF thereafter sent PPE shipments to Puerto Rico, Haiti, Guatemala, Dominican Republic, and Jamaica, while evaluating and seeking to address potential domestic needs. As the pandemic progressed, BBF supplied US-based hospitals, healthcare clinics, senior care facilities, and community organizations, while continuing to ship additional PPE to hospital partners throughout the world.

Clinica del Sur Free Mobile Clinic — Puerto Rico:

The Mobile Clinic Project was developed by the Ponce Medical School Foundation to provide comprehensive primary medical services to patients in rural areas in Puerto Rico who are either ineligible for public health insurance or do not have the ability to pay for medical care. The clinic encompasses an extended, specially outfitted refurbished bus, that is staffed by medical students, faculty, physicians, and nurses of the Ponce Health Sciences University. It collaborates with other facilities to serve patients in outlying areas. BBF is pleased to continue to support the project in partnership with other organizations to help address the needs of these vulnerable communities.

COVID Vaccine Preparations and Distributions — Puerto Rico:

As 2020 came to an end, long-time BBF partner Ponce Medical School Foundation (PMSF) discussed their vaccine delivery and distribution plans for the forthcoming COVID-19 inoculation campaign. With our assistance, PMSF purchased vaccine coolers and thermometers to outfit the aforementioned mobile clinic. This allowed PMSF to maintain appropriate temperatures for the safe transport of the vaccines without a loss of efficacy while traveling across the island to deliver vaccines to those who would not otherwise have access.

Earthquake Response — Puerto Rico:

In early January of 2020, the southern region of Puerto Rico experienced multiple earthquakes centered in the town of Guanica. This caused major damage to both homes and schools in the area, preventing students from attending classes. In order to meet the immediate classroom needs of the students, BBF provided funding for tents to be used as classrooms, as requested by Ponce Medical Foundation. BBF also provided three container shipments of disaster response supplies and a grant for immediate needs for the community including food and water.
Beirut Port Explosion – Lebanon:
On August 4th, 2020, a large amount of ammonium nitrate stored at the port in Beirut, Lebanon exploded killing over 200, injuring more than 7,500, and causing more than $15 billion in widespread devastation. In the aftermath of the explosion BBF partnered with MedWish International and Life for Relief and Development to send requested medical and relief supplies to Beirut.

Tornado Response – Tennessee:
On March 2nd and 3rd of 2020, an outbreak of devastating tornados left 25 dead and more than 300 injured in Nashville, Mount Juliet, and Cookeville, Tennessee. These storms also left a swath of destruction totaling more than $1.6 billion in damages. BBF worked with Gleaning for the World to identify the immediate needs of those affected by the storms and shipped requested relief supplies including food and water.

Hurricane Dorian — Bahamas:
Hurricane Dorian was a Category 5 Atlantic hurricane that primarily impacted the Bahamas in late August 2019. Damage was catastrophic due to prolonged intense storm conditions. This included heavy rainfall and maximum sustained winds of 185 mph on Abaco Island and similar conditions on Grand Bahama. Thousands of homes were destroyed with estimated damage exceeding $3.4 billion.

BBF’s recovery efforts after our initial hurricane response continue and include sending three container shipments of medical equipment and supplies to the Bahamas Ministry of Health. We also partnered with Puerto Rico Rises to send and distribute additional relief shipments collected especially by the people of Puerto Rico to reciprocate for assistance received after Hurricane Maria.

Emergency Shelter Solar Power System – Puerto Rico:
In September of 2017, the Municipality of Loiza was cut off from the rest of the island when the two routes into the community were made impassable by Hurricane Maria. In response to this crisis and to prepare for future disasters, the municipality established an emergency shelter to house first responders, community groups, and the local police.

BBF collaborated with the Aesara Foundation and the Municipality of Loiza to support the purchase and installation of a robust solar power system for the facility. The solar panels can be temporarily removed to avoid damage during a hurricane and easily reinstalled. We also provided twenty hospital beds and needed medical equipment to outfit the shelter, which can hold up to 1,000 individuals during a crisis.

Hurricane Laura – United States, Haiti:
Hurricane Laura struck the US mainland in August 2020 as a category 4 storm causing 42 deaths and more than $19 billion in damages in Louisiana and surrounding states. BBF worked directly with the office of Mayor Adrian Perkins of Shreveport, Louisiana to provide 50,000 face masks, 26,500 pairs of exam gloves, and 2,707 hard hats, along with cleaning supplies to support recovery efforts. PPE was imperative for these relief efforts in order to limit the risk of COVID-19 transmission among first responders and storm victims. We also collaborated with Gleaning for the World to facilitate additional shipments of relief supplies to the affected areas in Texas and Louisiana.

In Haiti, BBF partnered with Food for the Poor to send protective equipment such as safety gloves, hard hats, PPE, diabetes management equipment, and other needed medical supplies to those affected by the storm. These items were distributed in the southern part of the country where homes were destroyed by severe flooding, destructive landslides, and strong winds.
Hurricane Sally – United States:
In September 2020, Hurricane Sally made landfall as a category 2 storm and caused widespread wind damage, storm surges, and flooding across the Gulf Coast. BBF’s support to Feeding the Gulf Coast and Manna Food Pantry provided more than 25,000 meals to those affected by the storm in the tri-state area of Alabama, Mississippi, and Florida.

Hurricanes Eta and Iota – United States, Honduras, Nicaragua:
In November 2020, Hurricanes Eta and Iota struck Honduras and Guatemala as Category 4 Hurricanes, prior to Eta making landfall in the US. BBF responded to the hurricanes by shipping relief supplies including safety equipment and medicines to the Municipality of Pimienta, Honduras. These items were distributed to the affected communities by Dr. Raul Ugarte who has been our ongoing partner. BBF also collaborated with Cross Catholic Outreach to send a shipment of medicine, supplies, and equipment to assist communities in the impacted areas in Central Guatemala.

In Florida, BBF assisted the Harry Chapin Food Bank and St. Matthew’s House in the Fort Myers and Naples areas to provide needed supplies for families affected by Eta. Both these South-West Florida organizations were in the hurricane’s path and served their communities after being temporarily forced to close their doors due to the storm.

Typhoon Goni (Rolly) – Philippines:
In October 2020, over two million individuals were impacted when Super Typhoon Goni hit the Philippines. BBF worked with long time partner Adventist Development and Relief Agency International (ADRA) to support those most impacted by the storm. This response included providing immediate food relief and COVID-19 protective kits to minimize the additional risk of COVID transmission during the recovery efforts. In total, more than 2,000 vulnerable households benefited from the food packs and COVID kits.

Western Wildfires – United States:
2020 was a record setting year for wildfires with more than 9,000 fires burning over 4,395,000 acres across the states of California, Oregon, and Washington. At the end of the season there were over 10,000 structures destroyed and more than $12 billion in damages. BBF contributed funds to the Food Bank of Contra Costa and Solano in Fairfield, California and also supported firefighting efforts in the affected areas. These included providing support to the Oregon Volunteer Firefighters Association Volunteer Relief Fund, which assists firefighters throughout that state, the Wildland Firefighter Foundation, which supports families of fallen or injured firefighters, and the Mid-Willamette Valley Wildfire Relief Fund of the United Way, which helps to restore services to those who have lost their homes. BBF also partnered with Gleaning for the World to send a shipment of supplies to the affected areas.

Sanitation Program, One Home One Toilet – Nepal:
In the remote mountains of the Ruby Valley, Nepal, many rural villages lack public sanitation, which leads to numerous public health risks, such as food and water contamination, diarrhea, dysentery, and typhoid. BBF has supported Himalayan Healthcare’s program to install over 1200 toilets and provide public health education to mitigate these risks. More than 700 toilets have already been placed in homes in these communities. The improved sanitation access and public education programs are saving lives by preventing disease, improving health outcomes, and increasing the overall quality of life throughout rural Nepal.

Feminine Hygiene Pad Sewing Project – United States:
BBF has developed a program for volunteers to sew washable feminine hygiene pads for school age girls in developing countries. Our objective is to help develop in-country capacity so that members of the recipient communities can sew these reusable pads themselves and expand the project into other needed areas. This program is designed to help combat the problem of young women missing school days every month because of a lack of availability of feminine hygiene products. These pads are ideal because they are designed to be washed and reused.

BBF has provided sewing machines, templates, and the supplies to Casa San Jose, a local Pittsburgh organization where volunteer families are sewing these pads for schoolgirls in Latin America.
BBF overarchingly adheres to World Health Organization (WHO) guidelines in the conduct of its activities. Staff members regularly participate in seminars and programs, along with utilizing educational material offered by WHO, local health agencies, and a number of global health organizations such as PQMD – Partnership for Quality Medical Donation. BBF’s associations include but are not limited to:

- The Harvard Humanitarian Initiative
- MedSurplus Alliance (member)
- Interaction (member)
- PAHO
- UNICEF
- CDC
- The Gates Foundation
- The Clinton Health Initiative

Activities in the areas of public and global health policy:

Condensed Statement of Financial Position December 31, 2020

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<tr>
<th>Assets</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
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<td>Accounts Receivable</td>
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<td>Investments</td>
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<td>Inventory</td>
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<td>Prepaid Expenses</td>
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<td>Property and Equipment Net</td>
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<td><strong>Total Assets</strong></td>
<td><strong>$ 21,722,283</strong></td>
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<tr>
<th>Liabilities and Net Assets</th>
<th>Amount</th>
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<td>Accounts Payable and Accrued Liabilities</td>
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<td>Deferred Grant Revenue</td>
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<td><strong>Net Assets</strong></td>
<td><strong>$ 21,171,430</strong></td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$ 21,722,283</strong></td>
</tr>
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## Condensed Statement of Activities and Change in Net Assets
### Years Ended December 31, 2020

### Revenue and Public Support

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Donated Materials and Supplies</td>
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<td>Individuals</td>
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<td>Foundations</td>
<td>446,736</td>
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<td>Program Service Fees</td>
<td>362,235</td>
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<tr>
<td>Corporations</td>
<td>10,425</td>
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<td>Civic and Social Clubs</td>
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<td>Religious Organizations</td>
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<td><strong>Subtotal</strong></td>
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<td>Investment (Loss) Income</td>
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<td>Other Revenue</td>
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<td><strong>Total Revenue and Public Support</strong></td>
<td><strong>$79,940,817</strong></td>
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### Functional Expenses

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<tr>
<td>Program Services</td>
<td>$70,867,378</td>
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<td>Support Services:</td>
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<tr>
<td>Management &amp; General</td>
<td>1,203,405</td>
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<td>Fundraising</td>
<td>466,962</td>
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<td><strong>Total functional Expense</strong></td>
<td><strong>$72,537,745</strong></td>
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### Change in Net Assets

<table>
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<th>Type</th>
<th>Amount</th>
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<td>Net Assets:</td>
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<tr>
<td>Beginning of Year</td>
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<td>End of Year</td>
<td>21,171,430</td>
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<tr>
<td><strong>Change in Net Assets</strong></td>
<td><strong>$7,403,072</strong></td>
</tr>
</tbody>
</table>

BBF In-Kind Donors

BBF would like to thank the many in-kind donors, such as those listed here, that make our work possible.

- Allegheny General Hospital
- Allegheny Health Network
- ALung Technologies Inc.
- Amneal Pharmaceuticals
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- Apotex Corp
- Austar Pharma LLC
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- Global Links
- Johns Hopkins Bayview Medical Center
- Johns Hopkins Hospital
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- Masters Drug Company
- McGraw Hill Education
- Medical Equipment Recycling Program
- MedStar Health
- Mine Safety Appliance
- Mylan Pharmaceuticals
- Nexus Pharmaceuticals
- Owens & Minor
- Pinnacle Health Logistics
- Provider Supply Chain Partners
- Riverbend Foods
- Savaria/Span-America
- Sklar Instruments
- St. Anne Home
- Sun Pharma
- Surgical Product Solutions
- Teva Pharmaceuticals
- University of Maryland Medical Center
- UPMC
- Valley Health
- Wheels for the World/Bernie Punte
- Zydus Pharmaceuticals
- BBF In-Kind Donors
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- Liam Carstens, Vice President of Programs
- Frank Seanez, Assistant Vice President of Human Resources and Administration
- Antonella Ferraro, Bookkeeper/Accounting Assistant
- Velimir Letoja, Director of Inventory Management
- Laura Bright, Assistant Director of Global Partnerships & Development
- Kim Hosan, Grant and Database Administrator
- Michelle Little, Volunteer Coordinator
- Tanner Rowe, Inventory and Logistics Coordinator
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- Mary Ryan, Warehouse & Supply Recovery Manager
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- Tim Meckey, Truck Driver

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- Phillip D. Jones, PD Jones & Associates (retired)
- Macrina C. Lelei, Ph.D., University of Pittsburgh
- Robert Mangino, KDKA Radio
- Richard L. McGough III, M.D., University of Pittsburgh
- Linda Renninger, Medmark/Walgreen
- David M. Swan, M.D., Allegheny Health Network
- Ngoc Thai, M.D., Ph.D., Allegheny Health Network
- John C. Unkovic, Esq., Reed Smith, LLP (retired)
- Jenny Yu, M.D., UPMC